

Shifting the Mindset



Funding Stormwater
The Next Great Challenge
April 3 & 5 2017

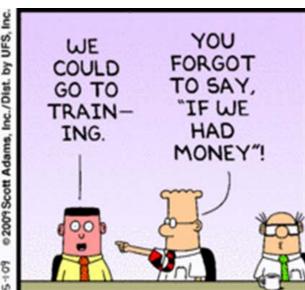
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It Often Feels Like This...









Traditional Approach

- Source of funds
 - Compete for General Fund \$
 - Apply for grants
 - Road fund
- Funding initiatives Limited
 - Internal focus
- Supportive argument
 - Permit driven



Collaboration. Commitment. Confidence.[™]

| | | Δ | nnual | | |
|--------------------------------------|--|----|--------|------------|---|
| Municipality | Status | | Rate | Year | Mechanism |
| San Clemente | Successful | \$ | 60.15 | 2002 | Balloted Property Related Fee |
| Carmel | Unsuccessful | \$ | 38.00 | 2003 | Balloted Property Related Fee |
| Palo Alto | Unsuccessful | \$ | 57.00 | 2003 | Balloted Property Related Fee |
| Los Angeles | Successful | \$ | 28.00 | 2004 | Special Tax - G. O. Bond |
| Palo Alto | Successful | \$ | 120.00 | 2005 | Balloted Property Related Fee |
| Rancho Palos Verde | Successful, then recalled and reduced | \$ | 200.00 | 2005, 2007 | Balloted Property Related Fee |
| Encinitas | Unsuccessful | \$ | 60.00 | 2006 | Non-Balloted Property Related Fee adopted in 2004, challenged, ballot and failed in 2006 |
| Ross Valley | Successful, Overturned by Court of Appeals, Decertified by Supreme Court | \$ | 125.00 | 2006 | Balloted Property Related Fee |
| Santa Monica | Successful | \$ | 87.00 | 2006 | Special Tax |
| San Clemente | Successfully renewed | \$ | 60.15 | 2007 | Balloted Property Related Fee |
| Solana Beach | Non-Balloted, Threatened by lawsuit, Balloted, Successful | \$ | 21.84 | 2007 | Non-Balloted & Balloted Property Related Fee |
| Woodland | Unsuccessful | Ś | 60.00 | 2007 | Balloted Property Related Fee |
| Del Mar | Successful | \$ | 163.38 | 2008 | Balloted Property Related Fee |
| Hawthorne | Unsuccessful | \$ | 30.00 | 2008 | Balloted Property Related Fee |
| Santa Cruz | Successful | \$ | 28.00 | 2008 | Special Tax |
| Burlingame | Successful | \$ | 150.00 | 2009 | Balloted Property Related Fee |
| Santa Clarita | Successful | \$ | 21.00 | 2009 | Balloted Property Related Fee |
| Stockton | Unsuccessful | \$ | 34.56 | 2009 | Balloted Property Related Fee |
| County of Contra Costa | Unsuccessful | \$ | 22.00 | 2012 | Balloted Property Related Fee |
| Santa Clara Valley Water District | Successful | \$ | 56.00 | 2012 | Special Tax |
| City of Berkeley | Successful | ١. | varies | 2012 | Measure M - GO Bond |
| County of LA | Deferred | \$ | 54.00 | 2012 | NA |
| Vallejo San & Flood | Successful | \$ | 23.00 | 2015 | Balloted Property Related Fee |
| Culver City | Successful | \$ | 99.00 | 2016 | Special Tax |
| County of El Dorado | Studying | | NA | NA | NA |
| County of Orange | Studying | | NA | NA | NA |
| County of San Mateo | In Process | | NA | NA | NA |
| City of Sacramento | In Process | | NA | NA | Balloted Property Related Fee |
| County of Ventura | Studying | | NA | NA | Balloted Property Related Fee |

Success Rate = <50%

* Of the ones we know about



What to Shift

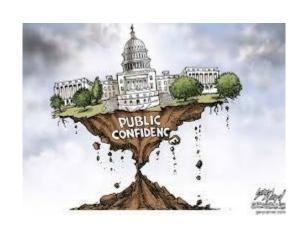
- How we...
 - THINK
 - TALK
 - SELL
 - ... Stormwater





Context for Shifting

- 1. "Homeless" service
- 2. Competing
- 3. Poor job of marketing
- 4. Lower priority
- 5. Programs not well defined
- 6. Lack compelling message
- 7. Public's confidence of government LOW





So What Do We Do?





1. Clearly Define the Program

- Don't think like a Stormwater Guru
- Be comprehensive
- What services are you providing?
- Who is receiving service?
 - Residents
 - Land owners
 - Businesses
 - Visitors



2. Justify of Need

- How much do you need?
- What do you have now?
 - What sources?
- What's the delta?





Submitted to: Tahoe Resource Conservation District





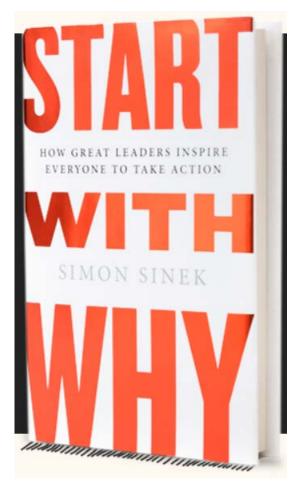








3. Compelling Argument







4. Branding & Messaging











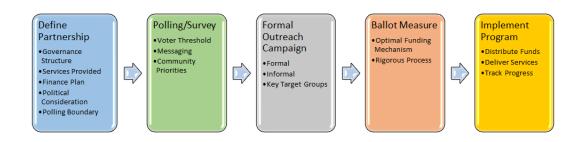




5. Take a Different Approach

- Work outside in
- Key Stakeholders
- Strong Outreach Plan

- Be politically savvy
- Refine branding and messaging



Facilitation to Build Consensus

Branding and Outreach



Thank you!



